



STATE OF HAWAII  
DEPARTMENT OF EDUCATION

P.O. BOX 2360  
HONOLULU, HAWAII 96804

OFFICE OF THE SUPERINTENDENT

October 30, 2019

The Honorable Ronald D. Kouchi, President  
and Members of the Senate  
State Capitol, Room 409  
Honolulu, Hawaii 96813

The Honorable Scott K. Saiki, Speaker  
and Members of the House of Representatives  
State Capitol, Room 431  
Honolulu, Hawaii 96813

Dear President Kouchi, Speaker Saiki, and Members of the Legislature:

For your information and consideration, I am transmitting a copy of the Annual Report to the Legislature on Goals, Objectives, Policies, Action Plan and Performance Measures, pursuant to Act 100, Session Laws of Hawaii 1999. In accordance with Section 93-16, Hawaii Revised Statutes, I am also informing you that the report may be viewed electronically at: <http://www.hawaiipublicschools.org/VisionForSuccess/SchoolDataAndReports/StateReports/Pages/Legislative-reports.aspx>.

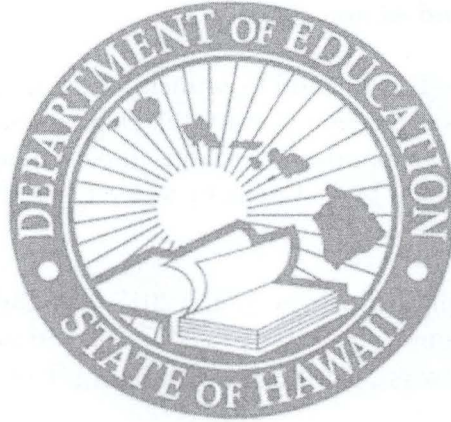
Sincerely,

A handwritten signature in blue ink, appearing to read "Christina M. Kishimoto".

Dr. Christina M. Kishimoto  
Superintendent

CMK:gy  
Enclosures

c: Legislative Reference Bureau  
Office of Strategy, Innovation, and Performance



State of Hawaii  
Department of Education

**Annual Report to the Legislature on  
Goals, Objectives, Policies, Action Plan  
and Performance Measures**

**November 2019**

Act 100, Session Laws of Hawaii 1999, requires every state department and agency to develop and submit an annual report that addresses their goals, objectives and policies, action plan, and process to measure the performance of programs and services in meeting the stated goals, objectives, and policies.

## **Vision, Goals, Objectives and Action Plan:**

The joint Board of Education (Board) and Department of Education's (Department) Strategic Plan sets forth the goals, objectives and action plan for the Department. It provides a common foundation of expectations and supports and informs implementation plans within offices, Complexes and schools, education budget requests to the Legislature, state office initiatives, and Complex Area supports.

The Department is currently in the final year of the 2017-2020 Strategic Plan. This plan continues the Department's strategic planning process. The 2017-2020 Strategic Plan and previous Strategic Plans may be found at <http://www.hawaiipublicschools.org/Pages/Home.aspx>.

The three primary goals of Student Success, Staff Success, and Successful Systems of Support outlined below serve as an organizing framework for the Department's work. The objectives under each goal set a common statewide direction for implementation through school- and Complex Area-level implementation plans.

**Goal 1: Student Success:** All students demonstrate they are on a path toward success in college, career, and citizenship.

- Objective 1: Empowered. All students are empowered in their learning to set and achieve their aspirations for the future.
- Objective 2: Whole Child. All students are safe, healthy, and supported in school, so that they can engage fully in high-quality educational opportunities.
- Objective 3: Well-Rounded. All students are offered and engage in a rigorous, well-rounded education so that students are prepared to be successful in their post-high school goals.
- Objective 4: Prepared and Resilient. All students transition successfully throughout their educational experiences.

**Goal 2: Staff Success:** Public schools have a high-performing culture where employees have the training, support, and professional development to contribute effectively to student success.

- Objective 1: Focused Professional Development. Develop and grow employees to support student success.
- Objective 2: Timely Recruitment and Placement. Timely recruitment and placement of applicants to better serve all students to address achievement gaps and attain equity.
- Objective 3: Expanded Professional Pipeline. Expand well-qualified applicant pools for all Hawaii educator positions and expand the number of candidates who are prepared to support Student Success objectives.

**Goal 3: Successful Systems of Support:** The system and culture of public education work to effectively organize financial, human, and community resources in support of student success.

- Objective 1: Innovation. Foster innovation and scaling of effective instructional and operational practices to meet and exceed our educational goals.
- Objective 2: Adequate and Expanded Resources. Secure adequate resources to support school and community-based plans for student success.
- Objective 3: Efficient and Transparent Supports. Increase efficiency and transparency of instructional and operational supports to promote student learning and help schools while

stewarding public education resources.

**Performance Measurement:**

To measure progress on the goals and objectives put forth in the Strategic Plan, data on 14 statewide indicators are reported by the Department to the Board and the public on the Strategic Plan Dynamic Report dashboard located at:

<http://www.hawaiipublicschools.org/VisionForSuccess/AdvancingEducation/StrategicPlan/Pages/SPDR-home.aspx>